



→ Owned or affiliated (full or partial equity participation, majority or minority / operate) | Ticketing | Venues/Arenas/Stadiums (5 000 up to + 90 000)
 ⌚ World's wealthiest people, Forbes 2025. | Concert production | Venues (<5 000)
 🇫🇷 French wealthiest people, Challenges 2025. | Management/Booking | Festivals | Marketing/Sponsorship

This diagram is inspired by the work of Le Monde diplomatique and Acrimed, and by their map *French media: Who owns what?* - It also follows a first series of maps by the same author: *The influence of six of the largest private operators in the value chain of contemporary music in France and Festivals in Europe: who owns what?* - which complements this one. Please note: It is based on public information, it is not exhaustive and prioritizes readability. Subsidiaries exist, directly or indirectly, between all these companies. Nearly all parent companies are listed on the stock exchange. Moreover, most of them are present throughout the entire music value chain (production, ticketing, venues, booking, recorded music, labels, marketing, medias, technical services, etc.). Its design was carried out at the initiative and with the support of **Reset!** and **Live DMA** by **Matthieu Barreira**.

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